

**CABINET and ASSEMBLY  
FORWARD PLAN**

October 2021 Edition

Publication Date: 20 September 2021

# THE FORWARD PLAN

## Explanatory note:

This document includes details of key decisions that will be made by either the Cabinet (the main executive decision-making body of the Council), the Assembly (full Council) or by officers under delegated authority. The Health and Wellbeing Board, which deals with health-related decisions, has a separate Forward Plan which can be viewed on the Council's website at <https://modgov.lbbd.gov.uk/Internet/mgListPlans.aspx?RPId=669&RD=0>.

For ease of reading, where this document refers to the 'decision-making body', this can be taken to mean the Cabinet or the Assembly. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 the membership of these committees is listed in Appendix 1.

## Key Decisions

By law, councils have to publish a document detailing "Key Decisions" that are to be taken by the Cabinet or other committees / persons / bodies that have executive functions. The document, known as the Forward Plan, is required to be published 28 days before the date that the decisions are to be made. Key decisions are defined as:

- (i) Those that form the Council's budgetary and policy framework (this is explained in more detail in the Council's Constitution);
- (ii) Those that involve 'significant' spending or savings;
- (iii) Those that have a significant effect on the community.

In relation to (ii) above, Barking and Dagenham's definition of 'significant' is spending or savings of £200,000 or more that is not already provided for in the Council's Budget (the setting of the Budget is itself a Key Decision).

In relation to (iii) above, Barking and Dagenham has also extended this definition so that it relates to any decision that is likely to have a significant impact on one or more ward (the legislation refers to this aspect only being relevant where the impact is likely to be on two or more wards). As part of the Council's commitment to open government it has extended the scope of this document so that it includes all known issues, not just "Key Decisions", that are due to be considered by the decision-making body as far ahead as possible.

## Information included in the Forward Plan

In relation to each decision, the Forward Plan includes as much information as is available when it is published, including:

- the matter in respect of which the decision is to be made;
- the decision-making body or person;

- the date when the decision is due to be made;

### Publicity in connection with Key decisions

Subject to any prohibition or restriction on their disclosure, the documents referred to in relation to each Key Decision are available to the public. Each entry in the Plan gives details of the main officer to contact if you would like some further information on the item. If you would like to view any of the documents listed you should contact Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: [democraticservices@lbbd.gov.uk](mailto:democraticservices@lbbd.gov.uk))

The agendas and reports for the decision-making bodies and other Council meetings open to the public will normally be published at least five clear working days before the meeting. For details about Council meetings and to view the agenda papers go to <https://modgov.lbbd.gov.uk/Internet/ieDocHome.aspx?Categories=-14062> and select the committee and meeting that you are interested in.

The Statutory Forward Plan will be published on or before the following dates during 2021/22:

<b>Edition</b>	<b>Publication date</b>
October 2021 Edition	20 September 2021
November 2021 Edition	18 October 2021
December 2021 Edition	15 November 2021
January 2022 Edition	17 December 2021
February 2022 Edition	21 January 2022
March 2022 Edition	21 February 2022
April 2022 Edition	18 March 2022
May 2022 Edition	25 April 2022
June 2022 Edition	20 May 2022

## Confidential or Exempt Information

Whilst the majority of the Cabinet's business at the meetings listed in this Forward Plan will be open to the public and media organisations to attend, there will inevitably be some business to be considered that contains, for example, confidential, commercially sensitive or personal information.

This is formal notice under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the meetings listed in this Forward Plan may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. Representations may be made to the Council about why a particular decision should be open to the public. Any such representations should be made to Alan Dawson, Head of Governance & Electoral Services, Ground Floor, Town Hall, 1 Town Square, Barking IG11 7LU (email: [democraticservices@lbbd.gov.uk](mailto:democraticservices@lbbd.gov.uk)).

## Key to the table

Column 1 shows the projected date when the decision will be taken and who will be taking it. However, an item shown on the Forward Plan may, for a variety of reasons, be deferred or delayed. It is suggested, therefore, that anyone with an interest in a particular item, especially if he/she wishes to attend the meeting at which the item is scheduled to be considered, should check within 7 days of the meeting that the item is included on the agenda for that meeting by clicking <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=180&Year=0> (for items to be considered by the Cabinet) and <https://modgov.lbbd.gov.uk/Internet/ieListMeetings.aspx?CId=179&Year=0> (for items to be considered by the Assembly)

Column 2 sets out the title of the report or subject matter and the nature of the decision being sought. For 'key decision' items the title is shown in **bold type** - for all other items the title is shown in normal type. Column 2 also lists the ward(s) in the Borough that the issue relates to.

Column 3 shows whether the issue is expected to be considered in the open part of the meeting or whether it may, in whole or in part, be considered in private and, if so, the reason(s) why.

Column 4 gives the details of the lead officer for the item.

Decision taker/ Projected Date	Subject Matter  Nature of Decision	Open / Private (and reason if all / part is to be private)	Relevant Lead Contact
<b>Cabinet: 19.10.21</b>	<p><b>Revenue Budget Monitoring 2021/22 (Period 5, August 2021)</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2021/22 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)
<b>Cabinet: 19.10.21</b>	<p>Procurement of Water Services for Corporate and Non-Domestic Council Buildings</p> <p>The Cabinet will be asked to approve procurement proposals relating to the retendering of the Council's contract for the provision of water services for corporate and non-domestic Council buildings.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Tania Peart, Head of Contracts Management, Compliance & Quality (Tel: 020 8227 2159) (tania.peart@lbbd.gov.uk)
<b>Cabinet: 19.10.21</b>	<p>Commissioning and Delivery of the DfE Holiday Activities and Food Programme</p> <p>The Cabinet will receive a report on the Department for Education's national Holiday Activities and Food Programme for 2021-22 and be asked to retrospectively approve the commissioning and delivery process for the grant funding.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Erik Stein, Head of Participation, Opportunity and Wellbeing (Tel: 020 8227 3163) (Erik.Stein@lbbd.gov.uk)

<p><b>Cabinet: 19.10.21</b></p>	<p>Employment Service Passport Agreement</p> <p>The Cabinet will be asked to approve proposals, recommended by the Greater London Employment Forum, for the Council to enter into an Employment Service Passport Agreement as a means of improving collaboration and networking across the NHS and Local Government sectors whereby accrued service for individuals moving between the sectors would be recognised in terms of continuous service and other contractual entitlements.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report: Equality Impact Assessment</li> </ul>	<p>Open</p>	<p>Gail Clark, Director of Workforce Change (Tel: 020 8227 3543) (gail.clark@lbbd.gov.uk)</p>
<p><b>Cabinet: 19.10.21</b></p>	<p><b>Redesigning Waste Facilities at Council-owned Housing Estates :</b> Financial</p> <p>The Cabinet will be asked to approve proposals, including procurement and funding arrangements, in relation to a project to improve waste storage facilities at Council-owned housing estates.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Justin Hunt, Interim Head of Landlord Services (Tel: 07727 892784) (justin.hunt@lbbd.gov.uk)</p>
<p><b>Cabinet: 19.10.21</b></p>	<p>Provision of a Purchase Card Service and Ancillary Services</p> <p>The Cabinet will be asked to approve a direct award contract to Barclaycard as the Councils provider of Purchasing Cards and ancillary services via the Crown Commercial Services RM3828 Framework (Lot 1).</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Euan Beales, Strategic Procurement Manager (Tel: 020 8227 5226) (euan.beales@lbbd.gov.uk)</p>

<b>Cabinet: 19.10.21</b>	<p>Company Board Arrangements</p> <p>The Cabinet will be asked to approve the appointment of a new Chair of the B&amp;D Reside Limited Board of Directors and a succession planning strategy in respect of the Barking &amp; Dagenham Trading Partnership (BDTP) Board.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Part Exempt The report / appendices may contain commercially confidential information	Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)
<b>Cabinet: 19.10.21</b>	<p>Short-Term Contract for SIA Security and Ancillary Services - Direct Award</p> <p>The Cabinet will be asked to approve a further short-term direct award contract to MPD FM Limited for the provision of SIA Security and Ancillary Services in order to maintain services while work continues on the letting of a new long-term contract.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Jonathan Woodhams, CCTV & ASB Manager, Enforcement Services (Tel: 020 8227 5597) (jonathan.woodhams@lbbd.gov.uk)
<b>Cabinet: 19.10.21</b>	<p>Minor Land Disposals</p> <p>The Cabinet will be asked to approve the terms of disposal of two small pieces of land in the Borough, one to facilitate a residential development and the other relating to land surplus to the Council's requirements.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Eastbury; Village</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Part Exempt The report and/or appendices may contain commercially confidential or privileged information	Andy Bere, Asset Manager (Tel: 020 8227 3047) (andy.bere@lbbd.gov.uk)
<b>Cabinet: 16.11.21</b>	<p>Naming of Roads and Building Policy</p> <p>The Cabinet will be asked to approve a new Roads and Building Naming policy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	James Tillyard, Building Control Manager  (james.tillyard@befirst.london)

<p><b>Cabinet: 16.11.21</b></p>	<p><b>Revenue Budget Monitoring 2021/22 (Period 6, September 2021) :</b> Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2021/22 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)</p>
<p><b>Cabinet: 16.11.21</b></p>	<p><b>Fees and Charges 2022/23 :</b> Community,: Financial</p> <p>The Cabinet will be asked to consider and approve the proposed fees and charges for Council services for 2022/23.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)</p>
<p><b>Cabinet: 16.11.21</b></p>	<p><b>Budget Strategy 2022/23 to 2025/26 :</b> Community,: Financial</p> <p>The Cabinet will be presented with a progress report on the budget setting process for 2022/23 and beyond and asked to consider appropriate proposals that would assist the Council in setting a balanced budget.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>
<p><b>Cabinet: 16.11.21</b></p>	<p>Annual Education Performance Review 2020/21</p> <p>The Cabinet will be presented with a summary of school and educational performance for the 2020/21 academic year together with an update on the Education and Participation Strategy and priorities for the coming year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Natasha Cock, Policy &amp; Projects Manager, SD&amp;I (Tel: 020 8227 2463) (natasha.cock@lbbd.gov.uk)</p>



<p><b>Cabinet:</b> <b>16.11.21</b></p>	<p><b>Treasury Management 2021/22 Mid-Year Review</b> : Financial</p> <p>The Cabinet will be presented with an update on the Council's Treasury Management Strategy 2021/22, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to recommend the Assembly to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>16.11.21</b></p>	<p><b>Procurement of Electric Vehicle Charge-Point Delivery Partner</b> : Community,,: Financial</p> <p>The Cabinet will be asked to approve procurement proposals relating to the delivery of publicly available electric vehicle charge-points across the public realm, corporate estates and new-build estates and a Council endorsed home-charge installation package, to deliver charge-point kit for households, as part of its commitment to meet its 2030 and 2050 carbon reduction targets and address issues of poor air quality caused by nitrous oxides (NOx) caused by car emissions.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Neil Pearce, Head of Sustainability &amp; Climate Change (Tel: 020 8227 5733) (neil.pearce@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>16.11.21</b></p>	<p>Procurement of Framework for Day Care and Home Care Services for Residents with Disabilities</p> <p>The Cabinet will be asked to approve arrangements for the procurement of a framework for the provision of Day Care and Home Care services for residents with disabilities, in accordance with the Council's duties under the Care Act 2014.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Clare Brutton, Head of Commissioning Disabilities  (clare.brutton@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>16.11.21</b></p>	<p><b>Investment and Acquisition Strategy Update</b> : Financial</p> <p>The Cabinet will be presented with an update on the latest issues relating to the Council’s Investment and Acquisition Strategy and approach to borrowing and asked to approve any relevant proposals.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>16.11.21</b></p>	<p><b>'Every One Every Day' Participation Project</b> : Community</p> <p>The ‘Every One Every Day’ Participation Project is coming up to the end of its initial five year period, during which time it has set up and ran a mass peer-to-peer participation project, enabling thousands of residents to take part in participative activities through multiple locations in the Borough.</p> <p>The Cabinet will be asked to consider whether the Council should continue to contribute towards the funding of the project as it moves into ‘Phase Two’ and the growth of participation in the Borough.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report: Equality Impact Assessment</li> </ul>	<p>Open</p>	<p>Monica Needs, Community Enterprise Manager (Tel: 020 8227 2936) (monica.needs@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>24.11.21</b></p>	<p>Local Safeguarding Adults' Board Annual Report 2020/21</p> <p>The Assembly will be presented with the Local Safeguarding Adults’ Board (LSAB) Annual Report for 2020/21.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>

<b>Assembly: 24.11.21</b>	<p>Adoption and Corporate Parenting Annual Reports 2020/21</p> <p>The Assembly will be presented with the Council's Adoption and Corporate Parenting Annual Reports for 2020/21.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	<p>April Bald, Operational Director, Children's Care and Support</p> <p>(april.bald@lbbd.gov.uk)</p>
<b>Assembly: 24.11.21</b>	<p><b>Treasury Management 2021/22 Mid-Year Review</b> : Financial</p> <p>The Assembly will be presented with an update on the Council's Treasury Management Strategy 2021/22, the background to the treasury management decisions subsequently made and compliance with the Prudential Code Indicators, and asked to approve any appropriate amendments to the Strategy.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	<p>David Dickinson, Investment Manager</p> <p>(Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<b>Assembly: 24.11.21</b>	<p>Audit and Standards Committee Annual Report and External Auditors Annual Report 2020/21</p> <p>The Assembly will be presented with the Audit and Standards Committee's Annual Report for 2020/21, alongside the External Auditors Annual Report.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	<p>Alan Dawson, Head of Governance &amp; Electoral Services</p> <p>(Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>
<b>Assembly: 24.11.21</b>	<p>Appointment of Parent Governors to Overview and Scrutiny Committee</p> <p>The Assembly will be asked to consider the appointment of Co-opted Members to the Overview and Scrutiny Committee to fill vacancies in respect of the Church of England Diocesan Board of Schools representative, the Roman Catholic Brentwood Diocesan Schools Commission representative and the secondary school parent governor representative.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	<p>Alan Dawson, Head of Governance &amp; Electoral Services</p> <p>(Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>

<b>Assembly: 24.11.21</b>	<p>Member Champions' Annual Report 2020/21</p> <p>The Assembly will be presented with the Member Champions' Annual Report for 2020/21.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Mike Haywood, Head of Leader's Office  (mike.haywood@lbbd.gov.uk)
<b>Cabinet: 14.12.21</b>	<p>Debt Management Performance 2021/22 (Quarter 2)</p> <p>The Cabinet will be presented with a report on debt management performance for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Stuart Kirby, Revenues Manager  (stuart.kirby@lbbd.gov.uk)
<b>Cabinet: 14.12.21</b>	<p><b>Revenue Budget Monitoring 2021/22 (Period 7, October 2021) and Q2 Capital Programme Update</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2021/22 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)
<b>Cabinet: 14.12.21</b>	<p><b>Dedicated Schools Budget and School Funding Formula 2022/23</b> : Financial</p> <p>The Cabinet will be provided with an update on the school funding position in the light of the new funding regime and asked to approve the school funding formula for 2022/23.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	Open	Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)

<p><b>Cabinet: 14.12.21</b></p>	<p><b>Thames Road Delivery Strategy</b> : Community,,: Financial</p> <p>The report will set out initial proposals for the regeneration of land owned by the Council at Thames Road, Barking, to provide a major, mixed-use development of new residential units and commercial floorspace. The Cabinet will be asked to approve the proposals for the mixed-use project, allocate initial funding to enable the project to be progressed and approve relevant delegations to officers to enable the delivery of the project.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Thames</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Jonathan Langham, Head of Commercial Development  (jonathan.langham@befirst.london)</p>
<p><b>Cabinet: 14.12.21</b></p>	<p><b>Review of Funding Structure for Muller Site, Selinas Lane, Chadwell Heath</b> : Financial</p> <p>The Cabinet will be asked to consider and approve a revised funding structure in respect of the 0% interest element of the loan taken out to purchase the site in 2020.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Whalebone</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report and/or appendices may contain commercially confidential information</p>	<p>Jonathan Langham, Head of Commercial Development  (jonathan.langham@befirst.london)</p>
<p><b>Cabinet: 18.1.22</b></p>	<p>Corporate Plan 2020-22 - Quarters 1 and 2 2021/22 Performance Reporting</p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly periods.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Richard Caton, Head of Programme Management Office  (richard.caton@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>18.1.22</b></p>	<p><b>Revenue Budget Monitoring 2021/22 (Period 8, November 2021) :</b> Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2021/22 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>18.1.22</b></p>	<p><b>Review of School Places and Capital Investment - Update :</b> Community,,: Financial</p> <p>The Cabinet will be provided with an update on demand for school places, new school provision / expansion projects and the latest funding issues and asked to approve appropriate proposals.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Andrew Carr, Group Manager, School Investment (Tel: 020 8227 2254) (andrew.carr@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>18.1.22</b></p>	<p><b>Council Tax Support Scheme 2022/23 :</b> Community,,: Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to adopt the Council Tax Support Scheme for 2022/23.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Donna Radley, Head of Benefits (donna.radley@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>18.1.22</b></p>	<p>Calculation and Setting of Council Tax Base 2022/23 [Annual Item]</p> <p>The Cabinet will be asked to agree the Council Tax Base for 2022/23, as part of the process for setting the annual level of Council Tax.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Tom Mulloy, Chief Accountant (Thomas.Mulloy@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>18.1.22</b></p>	<p><b>LBBB Statement of Licensing Policy 2022-2027</b> : Framework</p> <p>The Cabinet will be presented with an updated Statement of Licensing Policy, covering alcohol, regulated entertainment and late-night refreshment activities in the Borough, for the period 2022 to 2027 and asked to recommend its adoption by the Assembly.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report: Equality Impact Assessment</li> </ul>	<p>Open</p>	<p>Andy Opie, Operational Director, Enforcement &amp; Community Safety (Tel: 020 8227 3590) (andy.opie@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>18.1.22</b></p>	<p><b>Community Assets Policy and Action Plan</b> : Community</p> <p>The Council owns or has a stake in a wide range of physical community assets across the borough, such as libraries, children’s centres, community halls and parks and open spaces. At a time of reduced public funding and with the aim of enabling participation, it is important that these assets are utilised to their fullest and that the Council has a consistent approach to decision-making regarding these assets, enabling local residents and social sector partners to have their say over how assets are used, and who manages, owns and operates out of them.</p> <p>The Cabinet will be asked to approve a new Community Assets Policy and associated Action Plan.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report: Equality Impact Assessment</li> </ul>	<p>Open</p>	<p>Monica Needs, Community Enterprise Manager (Tel: 020 8227 2936) (monica.needs@lbbd.gov.uk)</p>

<p><b>Assembly: 26.1.22</b></p>	<p>Local Safeguarding Children Partnership Annual Report 2020/21</p> <p>The Assembly will be presented with the Barking and Dagenham Safeguarding Children Partnership (BDSCP) Annual Report, which will highlight the progress that the BDSCP, consisting of the Local Authority, NHS BHR Clinical Commissioning Group and the Police, has made in achieving its safeguarding priorities in 2020/21 and setting out its priorities for 2021/22.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p><b>Assembly: 26.1.22</b></p>	<p>BAD Youth Forum Annual Report 2021</p> <p>The Assembly will receive a presentation on the work and achievements of the Barking and Dagenham (BAD) Youth Forum and the Young Mayor during 2021.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Erik Stein, Head of Participation, Opportunity and Wellbeing (Tel: 020 8227 3163) (Erik.Stein@lbbd.gov.uk)</p>
<p><b>Assembly: 26.1.22</b></p>	<p><b>Council Tax Support Scheme 2022/23</b> : Community,,: Financial [Annual Item]</p> <p>The Assembly will be recommended to adopt the Council Tax Support Scheme for 2022/23.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Donna Radley, Head of Benefits (donna.radley@lbbd.gov.uk)</p>
<p><b>Assembly: 26.1.22</b></p>	<p><b>LBBD Statement of Licensing Policy 2022-2027</b> : Framework</p> <p>The Assembly will be recommended to approve an updated Statement of Licensing Policy, covering alcohol, regulated entertainment and late-night refreshment activities in the Borough, for the period 2022 to 2027.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report: Equality Impact Assessment</li> </ul>	<p>Open</p>	<p>Andy Opie, Operational Director, Enforcement &amp; Community Safety (Tel: 020 8227 3590) (andy.opie@lbbd.gov.uk)</p>



<p><b>Cabinet: 21.2.22</b></p>	<p><b>Revenue Budget Monitoring 2021/22 (Period 9, December 2021) :</b> Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2021/22 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)</p>
<p><b>Cabinet: 21.2.22</b></p>	<p><b>Housing Revenue Account: Estimates and Review of Rents and Other Charges 2022/23 :</b> Community,,: Financial [Annual Item]</p> <p>The Cabinet will be asked to consider the HRA estimates and rent levels for Council properties for 2022/23, together with service and other related charges, and also to approve the rolling 30-year HRA Business Plan setting out how the Council intends to fund its stock investment, estate regeneration and new build plans.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance, Michael Westbrook, Head of Housing &amp; Asset Strategy, Inclusive Growth (Tel: 020 8227 3262), (Tel: 020 8227 3265) (katherine.heffernan@lbbd.gov.uk), (michael.westbrook@lbbd.gov.uk)</p>
<p><b>Cabinet: 21.2.22</b></p>	<p><b>Budget Framework 2022/23 and Medium Term Financial Strategy 2022/23 - 2025/26</b> All Issue Categories [Annual Item]</p> <p>The Cabinet will be asked to consider and make appropriate recommendations to the Assembly in respect of:</p> <ul style="list-style-type: none"> <li>- the revised Revenue Estimates for 2021/22;</li> <li>- the base Revenue Estimates for 2022/23;</li> <li>- the level of Council Tax for 2022/23;</li> <li>- the Capital Programme for 2022/23 to 2025/26;</li> <li>- the Medium Term Financial Strategy for 2022/23 to 2025/26</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>21.2.22</b></p>	<p><b>Treasury Management Strategy Statement 2022/23</b> : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Annual Treasury Management Strategy for 2022/23, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>21.2.22</b></p>	<p>Pay Policy Statement 2022/23 [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Council's Pay Policy Statement for 2022/23, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Iain Marshall, HRIS &amp; Change Manager  (iain.marshall@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>2.3.22</b></p>	<p><b>Budget Framework 2022/23 and Medium Term Financial Strategy 2022/23 - 2025/26</b> All Issue Categories [Annual Item]</p> <p>The Assembly will be recommended to approve the following:</p> <ul style="list-style-type: none"> <li>- the revised Revenue Estimates for 2021/22;</li> <li>- the base Revenue Estimates for 2022/23;</li> <li>- the level of Council Tax for 2022/23;</li> <li>- the Capital Programme for 2022/23 to 2025/26;</li> <li>- the Medium Term Financial Strategy for 2022/23 to 2025/26</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Philip Gregory, Finance Director (Tel: 020 8227 5048) (philip.gregory@lbbd.gov.uk)</p>

<p><b>Assembly: 2.3.22</b></p>	<p><b>Treasury Management Strategy Statement 2022/23</b> : Financial [Annual Item]</p> <p>The Assembly will be recommended to approve the Annual Treasury Management Strategy for 2022/23, including the Council's Prudential Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Assembly: 2.3.22</b></p>	<p><b>Pay Policy Statement 2022/23</b> [Annual Item]</p> <p>The Assembly will be recommended to approve the Council's Pay Policy Statement for 2022/23, in line with the requirements of the Localism Act 2011.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Iain Marshall, HRIS &amp; Change Manager  (iain.marshall@lbbd.gov.uk)</p>
<p><b>Cabinet: 22.3.22</b></p>	<p><b>Debt Management Performance 2021/22 (Quarter 3)</b></p> <p>The Cabinet will be presented with a report on debt management performance for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager  (stuart.kirby@lbbd.gov.uk)</p>
<p><b>Cabinet: 22.3.22</b></p>	<p><b>Revenue Budget Monitoring 2021/22 (Period 10, January 2022) and Q3 Capital Programme Update</b> : Financial</p> <p>The Cabinet will be asked to consider the projected position of the Council's revenue and capital budgets for 2021/22 and, if necessary, consider proposals for in-year adjustments aimed at achieving a balanced budget position at the year end.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)</p>

<p><b>Cabinet:</b> <b>22.3.22</b></p>	<p><b>Commercial Entity Business Plans</b></p> <p>The Cabinet will be asked to approve the following Business Plans of the Council's commercial entities:</p> <ul style="list-style-type: none"> <li>- Be First Business Plan 2022-2027;</li> <li>- Barking and Dagenham Reside Business Plan 2022-2025;</li> <li>- Barking and Dagenham Trading Partnership Business Plan 2022-2025; and</li> <li>- Barking and Dagenham School Improvement Partnership Business Plan 2022-2025.</li> </ul> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Part Exempt The report / appendices may contain commercially confidential information.</p>	<p>Hilary Morris, Commercial Director (Tel: 020 8227 3017) (hilary.morris@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>25.5.22</b></p>	<p>Children's Care and Support Self-Evaluation [Annual Item]</p> <p>The Assembly will receive a summary and presentation on the Council's annual Children's Care and Support Self-Evaluation, highlighting the key messages and outcomes.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Chris Bush, Commissioning Director, Care and Support (Tel: 020 8227 3188) (christopher.bush@lbbd.gov.uk)</p>
<p><b>Assembly:</b> <b>25.5.22</b></p>	<p>Appointments to the Political Structure and Other Bodies 2022/23 [Annual Item]</p> <p>The Assembly will be asked to make appointments to the Political Structure and Other Bodies for the 2022/23 municipal year and appoint the Leader of the Council for a four-year term.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Alan Dawson, Head of Governance &amp; Electoral Services (Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>

<p><b>Assembly:</b> <b>25.5.22</b></p>	<p>Members' Allowances Scheme 2022/23 [Annual Item]</p> <p>The Assembly will be asked to approve the Members' Allowances Scheme for the 2022/23 municipal year.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Alan Dawson, Head of Governance &amp; Electoral Services (Tel: 020 8227 2348) (alan.dawson@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>21.6.22</b></p>	<p>Debt Management Performance 2021/22 (Quarter 4)</p> <p>The Cabinet will be presented with a report on debt management performance for the latest quarterly period.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Stuart Kirby, Revenues Manager  (stuart.kirby@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>21.6.22</b></p>	<p><b>Revenue and Capital Outturn for the 2021/22 Financial Year</b> : Financial [Annual Item]</p> <p>The Cabinet will be asked to approve the Council's final revenue and capital outturn position for 2021/22 and, if necessary, any appropriate in-year budget adjustments.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: All Wards</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Katherine Heffernan, Head of Service Finance, Philippa Farrell, Head of Service Finance (Tel: 020 8227 3262), (katherine.heffernan@lbbd.gov.uk), (philippa.farrell@lbbd.gov.uk)</p>
<p><b>Cabinet:</b> <b>21.6.22</b></p>	<p><b>Treasury Management Annual Report 2021/22</b> : Financial [Annual Item]</p> <p>The Cabinet will be asked to recommend the Assembly to approve the Council's Treasury Management Annual Report for 2021/22, including the actual Prudential and Treasury Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>

<p><b>Assembly: Not before 29.6.22</b></p>	<p><b>Treasury Management Annual Report 2021/22 : Financial [Annual Item]</b></p> <p>The Assembly will be recommended to approve the Council's Treasury Management Annual Report for 2021/22, including the actual Prudential and Treasury Indicators.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>David Dickinson, Investment Manager (Tel: 020 8227 2722) (david.dickinson@lbbd.gov.uk)</p>
<p><b>Cabinet: Not before 1.7.22</b></p>	<p><b>Corporate Plan 2020-22 - Quarters 3 and 4 2021/22 Performance Reporting</b></p> <p>The Cabinet will be presented with an update on the performance of the key accountabilities and key performance indicators for the latest quarterly periods.</p> <ul style="list-style-type: none"> <li>• Wards Directly Affected: Not Applicable</li> <li>• Additional documents to be considered alongside report:</li> </ul>	<p>Open</p>	<p>Richard Caton, Head of Programme Management Office  (richard.caton@lbbd.gov.uk)</p>

**Membership of Decision-making Bodies**

**Cabinet:**

Councillor Darren Rodwell, Leader of the Council

Councillor Saima Ashraf, Deputy Leader of the Council and Cabinet Member for Community Leadership and Engagement

Councillor Dominic Twomey, Deputy Leader of the Council and Cabinet Member for Finance, Performance and Core Services

Councillor Sade Bright, Cabinet Member for Employment, Skills and Aspiration

Councillor Evelyn Carpenter, Cabinet Member for Educational Attainment and School Improvement

Councillor Cameron Geddes, Cabinet Member for Regeneration and Economic Development

Councillor Syed Ghani, Cabinet Member for Public Realm

Councillor Elizabeth Kangethe, Cabinet Member and Champion for Disabled People

Councillor Margaret Mullane, Cabinet Member for Enforcement and Community Safety

Councillor Maureen Worby, Cabinet Member for Social Care and Health Integration

**Assembly:**

All 51 elected members of the Council